

VISION

A prosperous and integrated resource-efficient region, progressively free of poverty and dependence.

MISSION

To advance the development impact in the region by expanding access to development finance and effectively integrating and implementing sustainable development solutions

- Improve the quality of life of people through the development of social infrastructure
- Support economic growth through investment in economic infrastructure
- Support regional integration
- Promote sustainable use of scarce resources

VALUES

HIGH PERFORMANCE	SHARED VISION	INTEGRITY	INNOVATION	SERVICE ORIENTATION
We are enabled, empowered and inspired to deliver consistent quality, effective and efficient results for which we are accountable and rewarded.	We share and keep the sustainability, the strategic intent and mandate of the DBSA top of mind in all our decisions and actions.	Our deals, interactions and actions are proof of transparent and ethical behaviour that show respect and care for all our people (employees, stakeholders, shareholders, clients and communities).	We challenge ourselves continuously to improve what we do, how we do it and how well we work together.	We deliver responsive and quality service that speaks to the needs of our clients and continuously build relationships that result in win-win outcomes.

DBSA MANDATE

CONSTITUTION OF THE DBSA

The constitution and conduct of the DBSA Board of Directors are primarily governed by the Development Bank of Southern Africa Act, No 13 of 1997 (DBSA Act) and further regulated by the Public Finance Management Act, No 1 of 1999 (PFMA), the principles of the King Code of Governance Principles for South Africa 2009 (King III) and the Protocol on Corporate Governance in the Public Sector. The DBSA's mandate is defined by section 3 of the DBSA Act.

Its primary purpose is to promote economic development and growth, human resource development and institutional capacity building in South Africa and the wider African continent. It does so by:

- Mobilising financial and other resources from the private and public sectors, national or international, on a wholesale basis.
- Appraising, planning and monitoring the implementation of development projects and programmes.
- Facilitating the participation of the private sector and community organisations in development projects and programmes.
- Providing technical assistance, particularly in respect of human resource development and training with regard to the identification, preparation, evaluation, financing, implementation and management of development projects and programmes.
- Funding or mobilising wholesale funding for initiatives to minimise or mitigate the environmental impact of development projects or programmes.
- Assisting other international, national, regional and provincial initiatives in order to achieve an integrated finance system for development.
- Assisting other institutions in the national or international, public and private sectors with the management of specific funds.

In fulfilling its mandate, the DBSA is guided by a number of international, regional and local policies, accords and agreements; and subscribes to the goals and targets of the United Nations' Transforming our World: the 2030 Agenda for Sustainable Development. Furthermore, in accordance with COP21, the DBSA supports business innovation and delivering scale to the emerging green economy.

FOREWORD BY THE MINISTER OF FINANCE

THE GOVERNMENT CONTINUES TO DRIVE ITS VISION OF IMPROVING THE LIVES OF ALL SOUTH AFRICANS. THE NATIONAL DEVELOPMENT PLAN (NDP) SETS OUT AN INTEGRATED STRATEGY FOR ACCELERATING GROWTH, ELIMINATING POVERTY AND REDUCING INEQUALITY. ACCORDING TO THE PLAN, SOUTH AFRICA CAN REALISE THESE GOALS BY DRAWING ON THE ENERGIES OF ITS PEOPLE, GROWING AN INCLUSIVE ECONOMY, BUILDING CAPABILITIES, ENHANCING THE CAPACITY OF THE STATE, AND PROMOTING LEADERSHIP AND PARTNERSHIPS THROUGHOUT SOCIETY.



Pravin J Gordhan, MP
Minister of Finance and
Governor of the DBSA

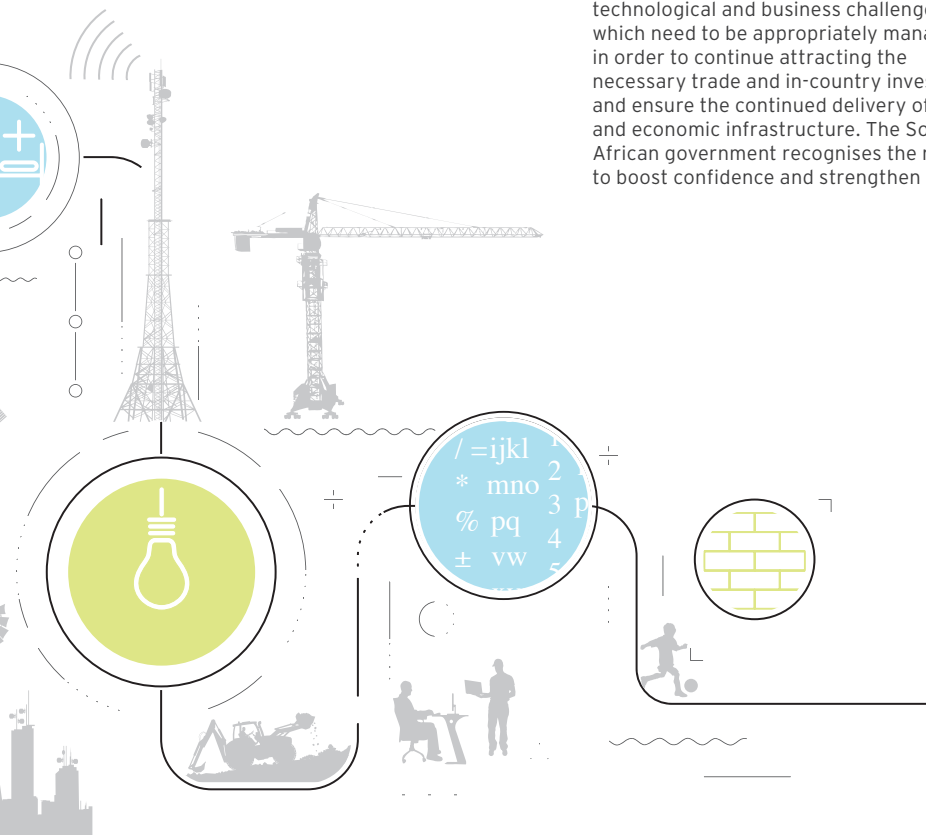
Global growth remains under pressure. The moderate recovery in advanced economies remains uneven and developing economies have been experiencing broad downward revisions to growth. Expectations of higher US interest rates and concerns about the resilience of China and other large developing economies have led to greater volatility in global capital flows whilst commodity prices remain low. In combination, these conditions are adversely affecting financial markets, reducing risk appetite and tolerance for further build-up of public and corporate debt, particularly in developing countries.

Many African countries, including South Africa, are facing a complex array of environmental, political, social, technological and business challenges which need to be appropriately managed in order to continue attracting the necessary trade and in-country investment and ensure the continued delivery of social and economic infrastructure. The South African government recognises the need to boost confidence and strengthen

investment, including promoting co-investment in capital projects, and improving policy certainty and the ease of doing business.

The government continues to drive its vision of accelerating growth, eliminating poverty and reducing inequality of all South Africans in line with the National Development Plan (NDP) and United Nations' Sustainable Development Goals (SDG). Investment in infrastructure is essential to this development.

The DBSA is recognised as a critical component of the national infrastructure system with a mandate to contribute meaningfully towards large-scale infrastructure projects in the energy, transport, water and telecommunication sectors; supporting cities to promote economic growth and spatial development; as well as provide planning and implementation support to municipalities, with specific emphasis on lower tier secondary cities and under-resourced municipalities.





The promotion of regional integration through infrastructure development is also a key pillar in Africa's growth and development agenda. Organisations such as the DBSA must continue to be a catalyst to facilitate increased trade and continue to support programmes such as the North-South Corridor and the Programme for Infrastructure Development in Africa's Priority Action Plan.

This Integrated Annual Report details another excellent performance by the DBSA in delivering on its mandate, despite some challenging macro-economic factors. Infrastructure financing for the year totalled R17.1 billion, bringing to R60.0 billion the total disbursed over the past five years. Municipalities received R8.1 billion in infrastructure financing whilst R7.8 billion was committed to this segment. It is anticipated that over 638 000 households will benefit once the committed projects are completed.

The DBSA's role in implementing projects for various national and provincial government departments continued to expand in the important areas of education, health and housing. 35 schools, 1 382 houses and 111 health facilities were completed during the year. Through these

activities 6 462 employment opportunities were created and 665 small medium enterprises supported.

I congratulate and thank the DBSA Board, management and staff on these results and for this collective effort in providing meaningful and sustainable infrastructure development. The DBSA must continue to review its strategy and operating model to ensure that its infrastructure development activities are geared towards maximising impact and also play an appropriate role in a development state.

It is my firm expectation that all entities reporting to the Ministry of Finance will always enhance integrity, financial prudence and make every effort to expose and fight corruption and mismanagement of public funds.

Pravin J Gordhan, MP
Minister of Finance

THE DBSA'S ROLE IN SUPPORTING THE NDP AND SDG OBJECTIVES

The strategy of the DBSA is linked to the objectives of the National Development Plan. The table illustrates the role of the DBSA linked to each National Development Plan (NDP) and Sustainable Development Goal (SDG) objective.