UNILEVER SUSTAINABLE LIVING PLAN

We cannot achieve our Vision to double our size unless we find new ways to operate that decouple growth from our environmental impact, while using growth as an enabler for positive social impact. Launched in 2010, the Unilever Sustainable Living Plan (USLP) is our blueprint for sustainable growth. It is helping to drive profitable growth for our brands, save costs and fuel innovation.

The USLP sets out three big, ambitious goals. Underpinning these goals are nine commitments supported by targets spanning our social and environmental performance.

We are making good progress with our first goal: to help more than a billion people improve their health and well-being by 2020, reaching 397 million by the end of 2014. The progress on our second goal is more mixed. We have achieved zero non-hazardous waste to landfill from our factories, and continue to make significant reductions in the greenhouse gas [GHG]

and water impacts of our manufacturing. But the consumer element of our target to halve the water and GHG impacts of our products remains a challenge. On waste reduction, new technology such as the roll-out of compressed deodorant sprays and our new Dove Body Wash bottles has enabled reductions. On our third goal, we are also making good progress. We are now sourcing more than half our agricultural raw materials sustainably and have reached around 800,000 smallholder farmers with help and training. We have created 70,000 women micro-entrepreneurs distributing our products in India while making progress on our new commitments to enhance livelihoods across the value chain

More on our performance against our targets can be found in our online Sustainable Living Report 2014 to be published in May 2015.

www.unilever.com/sustainable-living

IMPROVING HEALTH AND WELL-BEING

By 2020 we will help more than a billion people take action to improve their health and well-being.

REDUCING ENVIRONMENTAL IMPACT

By 2020 our goal is to halve the environmental footprint of the making and use of our products as we grow our business.

ENHANCING LIVELIHOODS

By 2020 we will enhance the livelihoods of millions of people as we grow our business.

2. NUTRITION

By 2020 we will double the proportion of our portfolio that meets the highest nutritional standards, based on globally recognised dietary guidelines. This will help hundreds of millions of people to achieve a healthier diet.

33% OF OUR PORTFOLIO BY VOLUME MET HIGHEST NUTRITIONAL STANDARDS IN 2014

4. WATER

Halve the water associated with the consumer use of our products by 2020.

OUR WATER IMPACT PER CONSUMER USE HAS REDUCED BY AROUND 2% SINCE 2010

6. SUSTAINABLE SOURCING

By 2020 we will source 100% of our agricultural raw materials sustainably.

55% OF AGRICULTURAL RAW MATERIALS SUSTAINABLY SOURCED BY END 2014

8. OPPORTUNITIES FOR WOMEN

By 2020 we will empower 5 million women.

WE TRAINED 70,000 WOMEN MICRO-ENTREPRENEURS TO SELL OUR PRODUCTS IN RURAL INDIA BY END 2014

1. HEALTH AND HYGIENE

By 2020 we will help more than a billion people to improve their health and hygiene. This will help reduce the incidence of life-threatening diseases like diarrhoea.

AROUND 397 MILLION PEOPLE REACHED BY END 2014 THROUGH OUR PROGRAMMES ON HANDWASHING, SAFE DRINKING WATER, SANITATION, ORAL HEALTH AND SELF-ESTEEM

3. GREENHOUSE GASES

Halve the greenhouse gas impact of our products across the lifecycle by 2020.

OUR GREENHOUSE GAS IMPACT PER CONSUMER USE HAS INCREASED BY AROUND 4% SINCE 2010

5. WASTE

Halve the waste associated with the disposal of our products by 2020.

OUR WASTE IMPACT PER CONSUMER USE HAS REDUCED BY AROUND 12% SINCE 2010

7. FAIRNESS IN THE WORKPLACE

By 2020 we will advance human rights across our operations and extended supply chain.

BY MARCH 2015 OUR KEY STRATEGIC SUPPLIERS (AROUND 200 LARGE COMPANIES) WILL MEET OUR RESPONSIBLE SOURCING POLICY'S MANDATORY CRITERIA

9. INCLUSIVE BUSINESS

By 2020 we will have a positive impact on the lives of 5.5 million people.

IN PARTNERSHIP WITH OUR AGRICULTURAL SUPPLIERS AND OTHER PARTNERS, WE HELPED 800,000 SMALLHOLDER FARMERS GAIN ACCESS TO TRAINING AND SUPPORT BY END 2014

Our Nutrition, Water and Greenhouse Gases commitments, and Health and Hygiene targets for handwashing and safe drinking water, are independently assured by PwC. For details and the basis of preparation see www.unilever.com/ara2014/downloads.

Our other commitments and targets are subject to internal verification. For details of the definitions and reporting periods used in the preparation of these commitments and targets see our Sustainable Living Report 2014 to be published in May 2015 at www.unilever.com/sustainable-living.

Our water metric measures the water we add to the product plus the water used by consumers with our products in seven water-scarce countries. From 2014 we are reporting against our five water-using sub-categories (laundry, hair care, oral care, skin cleansing and household care) in these countries. Of Unilever's 12 sub-categories, these five represent 99% of our absolute water impact (as measured by our metric).